Summary

I am a strategic leader of globally distributed software delivery teams, having 20 years of experience in software engineering, including 12 years of progressive leadership roles. I take pride in delivering scalable, high-availability, enterprise-ready SaaS web applications. I am passionate about developing excellent people, implementing efficient processes, and delivering exceptional products that delight every customer.

Professional Experience

Chief Technology Officer

Bitfocus Jan 2023 – May 2024 Remote



Tech Stack

LAMP (PHP 8.x, MariaDB), Angular, VueJS, AWS (EC2, Lambda, RDS, S3, AppSync, Amplify, Athena, Glue)

- Managed an internationally distributed team of 50+, including directors, managers, and contributors in all Product Management, Engineering, Quality Assurance, and DevOps/Infrastructure disciplines; Managed \$4.6M R&D budget
- Implemented improved agile development processes, providing enhanced visibility into and greater control of the intake and execution of work, especially within offshore teams
- Established technology strategy for stabilizing the current generation product and accelerating development of the next generation products to align with industry needs and business objectives
- Implemented improved change control process and procedures for tracking, approving, executing, and communicating changes to production systems
- Implemented improved incident response process and procedures for handling security incidents within the system
- Implemented cost efficiency measures to decrease AWS infrastructure costs by 15%
- Owned and supported technology controls for SOC 2 audit, leading to completion of SOC 2 Type II audit with no exceptions
- Led data engineering team through delivering a brand new data lake/data warehouse product to enable our customers to gain greater analytical insights into their data
- Set strategy for and led engineering team through accelerating the development of the next generation of our primary SaaS product, leading to planned beta launch in Fall 2024

VP of Technology DaySmart Appointments (AppointmentPlus) Oct 2019 – Sept 2022 Remote



Tech Stack LAMP (PHP 7.x, MariaDB), Angular, React, AWS (EC2, RDS, S3)

- Built and managed an internationally distributed team of 40+ directors, managers, and engineers in all product delivery disciplines.
- Worked with executive leadership, business stakeholders, and product teams to develop product mission, core product value, and overall product strategy
- Worked with Platform and Operations teams to migrate application from physical hardware to AWS, utilizing laaS with CloudFormation, CodePipeline, EC2, Aurora, S3 and other cloud native solutions
- Implemented application monitoring tools into legacy and next generation platforms to aid in visibility of application health
- Increased release frequency and improved release processes, documentation, and communication
- Directed product development team through making data-driven product strategy decisions
- Worked with QA teams to improve test coverage and eliminate invalid tests, decreasing test suite execution time and decreasing failed releases
- Collaborated with Finance team and auditors to improve efforts around capturing data for capitalizing software development hours and capturing R&D tax credits
- Implemented strategy shift to capitalize on growth opportunities during 2020 pandemic, leading to consistent MoM revenue growth in 2020, and eventual acquisition by DaySmart Software in 2021
- As needed, provided hands on support in architecting, developing, building, troubleshooting and deploying code

Director of Software Engineering

DaySmart Appointments (AppointmentPlus) Feb 2016 – Sept 2019 Scottsdale, AZ



Tech Stack LAMP (PHP 7.x, MariaDB), Angular, React, AWS (EC2, RDS, S3)

- Led software engineering teams of 2 managers and 25+ engineers in 3 countries, developing 10+ core products
- Created people management framework and leadership growth model designed to inspire individuals and encourage "bottom up" innovation
- Developed product strategy and project plan for development of next generation versions of flagship products
- Participated in executive leadership meetings, contributing to definition of company vision and strategy and development of product roadmap
- Defined and implemented framework for capitalization of software development hours and amortization of software development costs

Software Engineering Manager

DaySmart Appointments (AppointmentPlus) Jul 2012 - Jan 2016 Scottsdale, AZ



Tech Stack

LAMP (PHP 7.x, MariaDB), Angular, React, AWS (EC2, RDS, S3)

- Maintained oversight of software development activities for core product and custom apps
- Managed 15+ developers across 3 teams in development of new features, custom enterprise modifications, and software maintenance
- Implemented Scrum and Kanban Agile methodologies to align with business needs
- Implemented procedures for source code management, code reviews, versioning and release strategies
- · Developed professional development program aimed at developing the soft skills of software developers

Lead Software Developer

DaySmart Appointments (AppointmentPlus) Jun 2010 - Jun 2012 Scottsdale, AZ



Tech Stack LAMP (PHP 7.x, MariaDB), Angular, React, AWS (EC2, **RDS**, S3)

Developed product's first REST API supporting 28M requests/month

- · Designed and implemented application's first major UI/UX redesign for administrative interface
- Developed utilities to automate client conversion and implementation tasks
- Participated in all phases of planning, developing, testing and delivering new product features

Founder

Enterprise Ready SaaS Feb 2018 - Jan 2021 Phoenix, AZ



 Founded the Enterprise-Ready Software as a Service (ER SaaS) project to provide a working definition of what it means to build a SaaS application that is fit to serve the needs of the enterprise market. With input from professionals in infrastructure, software engineering, and quality assurance, the desire is to provide a rubric by which to measure the overall viability of an application when it comes to serving the enterprise market.

Senior Applications **Systems Analyst**

The University of Arizona College of Medicine -Phoenix Jun 2008 - May 2010 Phoenix, AZ



- Supported the web development needs of students, faculty, and staff on local campus as the sole applications systems analyst; collaborated with developers at Tucson campus for college-wide projects.
- Developed new web applications as needed to support, improve, or replace administrative processes.
- Managed all phases of each project from planning through requirements analysis, development, testing, and revision.
- Participated in faculty development sessions, training faculty in various areas of educational technology.

Freelance Multimedia Developer

Self-Employed Jan 2003 – May 2010

- Developed standards-compliant websites with e-commerce, PHP/MySQL CMS, multimedia components, and other functionality
- Created original graphic designs for brochures, business cards, postcards, invitations, DVDs and other multimedia products
- · Past clients include:
 - International Trauma Life Support Arizona
 - Arizona College of Emergency Physicians
 - Association of Biomedical Communications Directors
 - o Case Management Society of America Arizona Chapter
 - Health & Science Communications Association
 - o XS Tennis

Workstation Specialist Saint Xavier University Jan 2004 – Jun 2008 Chicago, IL



- Provided Tier 2 and Tier 3 support for 5,000 students and several hundred faculty and staff on all campus systems, including Active Directory, Exchange, Datatel UI, BlackBoard, CBORD Odyssey PCS, and WinPak systems
- Planned and conducted training sessions for faculty, staff, and students, and developed documentation for use of campus technology resources and desktop applications
- Served as Technology Advisor on the Center for the Advancement of Teaching and Learning Advisory Board
- Served as System Administrator for the Blackboard Learning Management System, providing support for both students and faculty
- Created documentation for interns/specialists and end users, and conducted training for both Information Services staff and end users
- Assisted in several new student orientations, introducing students to campus technology and information services
- Developed software to automate common installation processes within the Workstation Services Group.

Education

Saint Xavier University

B.S. in Computer Science

https://www.linkedin.com/in/ntbrown

2003 - 2007

Presentations

Woz U Byte Club - Scottsdale, AZ

2018

• Why I Stopped Chasing Influence: The Introduction-to-Inspiration Leadership Growth Model

Woz U Students - Scottsdale, AZ

2018

- Building Enterprise Ready Software [Slides]
- Progressing In Your Career As A Software Developer

Desert Code Camp 2017.1 - Phoenix, AZ

2017

- Progressing as a Software Developer [<u>Slides</u> | <u>Video</u>]
- Succeeding as a New Leader in Technology [Slides]